MEMORANDUM

TO:

ADAM YARMOLINSKY AND JOHN BARR

FROM:

JOHN WILLIAMS

DATE:

JANUARY 31, 1986

This memorandum assumes that you will prevail upon Susan Borden and Hudas Liff to continue as Trustees for another four year term and that the other members of the Trustee class of 1986 will conclude their service this June. Another assumption is that you will be able to prevail upon Michael Fuchs to continue on the Board. Reflecting these assumptions, you will find schedules for the status of the Board of Trustees as of July 1st if we do nothing further by way of Trustee recruitment except to add a member of the senior class. The analysis says to me that the need for development talents cannot be allowed to obscure some serious shortcomings in other areas of Trustee responsibility.

pdw

cc: Michael Hooker

MAXIMUM TERMS FOR TRUSTEES AS OF JULY 1, 1986

Trustee	Started	Present Term Ends	12 Year Maximum
Axelrod	1985	1989	1997
Barr	1984	1988	1996
Bertrand	1985	1989	1997
Borden	1978	1990	1990
Boyd	1979	1987	1991
Chazen	1980	1988	1992
Deane	1975	1987	1987
Dickinson	1975	1987	1987
Ewing	1975	1987	1987
Fitzpatrick	1983	1987	1995
Fuchs	1986	1990	1998
Hirshfield	1984	1988	1996
Hoffberger	1984	1988	1996
Krakora	1985	1989	1997
Liff	1980	1990	1992
Marks/Ramirez	1985	1989	1997
Meyerson	1985	1989	1997
Miller	1985	1989	1997
Noland	1984	1989	1997
Schatz	1985	1989	1997
Sheldon	1984	1986	1996
Smith	1985	1989	1997
Stickney	1980	1988	1992
Tenney	1986	1990	1998
Usdan	1981	1989	1993
Vanderbilt	1984	1988	1996
Yarmolinsky	1985	1989	1997
Member of Senior class	1986	1990	

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CLASSES FOR BOARD OF TRUSTEES AS OF JULY 1, 1986

1987

Boyd Deane Dickinson Ewing

Fitzpatrick

1989

Axelrod Bertrand Krakora Marks/Ramirez Meyerson Miller Noland Schatz Smith Usdan

Yarmolinsky

1988

Barr Chazen Hirschfield Hoffberger Sheldon Stickney Vanderbilt

1990

Borden Fuchs Liff Tenney

Member of Senior Class

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STANDING COMMITTEE ASSIGNMENTS STARTING JULY 1, 1986 (Obviously subject to new appointments upon reorganization)

ACADEMIC AFFIARS, ADMISSIONS AND FINANCIAL AID		CAMPUS FACILITIES AND COMMUNITY LIFE	
Fitzpatrick Fuchs Krakora (now Vice Chairman) Marks/Ramirez Member of senior class	'87 '90 '89 '89	Boyd Chazen (now Chairman) Ewing Noland Smith (now Vice Chairman)	'87 '88 '87 '89
BUDGET AND FINANCE		DEVELOPMENT AND ALUMNI AFFAIRS	<u>1</u>
Barr (now Vice Chairman) Schatz Sheldon (now Chairman)	'88 '89 '88	Axelrod Bertrand Borden (now Chairman	'89 '89
Usdan	189	of Special Gifts)	86
Vanderbilt	88	Deane (now Chairman)	87
		Dickinson	87
		Hirshfield	'88
		<pre>Hoffberger (on leave till mid-Fall)</pre>	'88
		Liff	186
		Meyerson	189
		Miller	89
		Stickney	88
		Tenney	90

SPECIAL COMMITTEES

Library Trusteeship